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For more than 150 years, our industry has been a vital and vibrant part of Colorado's way of life. At COGA, our goal is to help ensure the oil and gas industry thrives well into the future.

Each day, COGA's staff works to create a more stable and predictable regulatory and political environment for our members. We do that through rigorous regulatory engagement at the state and local level. We're also committed to being a positive, credible, and proactive voice for industry, promoting respectful public dialogue, outreach and education, while pursuing an ambitious strategy to promote oil and gas interests across the state.

In 2018, we fulfilled our mission in many positive ways, including:

- **Legislative Success** – No anti-oil and gas bills were approved by the Colorado General Assembly, helping create a more stable political environment.
- **Community Engagement and Outreach** – Innovative and authentic outreach in local communities across the state through various functions, social events and meetings. COGA staff routinely holds hundreds of stakeholder meetings each year.
- **Groundbreaking Legal Victories** – Using the favorable 2016 Colorado Supreme Court rulings as a guide, COGA continued its advocacy in the courts, successfully representing industry concerns in critical areas across the state.
- **Leadership, Education and Development (LEAD)** – Continued our investment in programming to provide local and state elected leaders access to the latest credible information, scientific studies, white papers and innovative programs about industry while also offering up-close operation tours of rigs and facilities and one-on-one interaction with industry leaders.
- **Positive Messaging** – COGA is a leading voice for industry in Colorado, proactively reaching out to journalists across the state to serve as a resource, placing op-eds in leading publications, and creating innovative social media campaigns to educate the public and journalists alike.
- **Building Stronger Communities** – Our Community Outreach & Investment Committee unites industry's corporate social responsibility efforts to build stronger communities. At its signature philanthropic event, COGA and its members donated over \$300,000 to the Tennyson Center.

It is only with your support that we were able to accomplish these goals, and many others, on behalf of industry. I encourage you to review the included membership materials for additional details on COGA's efforts. Your continued support will allow us to proactively engage in communities across the state, aggressively defend our legal rights to operate, maintain a high level of regulatory engagement, and be politically active in key areas of Colorado.

While your membership dues enable us to promote the development of Colorado's oil and natural gas resources through our core mission and objectives, **our ongoing advocacy in the courts is essential, as we continue to fight on your behalf against illegal bans on oil and gas development and illegal local**

**regulations that go far beyond what the state requires.** Given that reality, we are including a board-approved, 10-percent assessment of your 2019 membership dues for our Litigation Fund so we can continue to fight these necessary legal battles. This is not intended to be a long-term dues increase, but rather a temporary mechanism to defend the industry against legal challenges that affect the industry at-large. If you have any questions, please do not hesitate to reach out.

COGA is an investment in our energy future, and we take our charge, our mission, seriously.

Sincerely,

A handwritten signature in blue ink that reads "Dan". The signature is stylized and cursive.

Dan Haley  
President & CEO  
Colorado Oil & Gas Association