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For more than 150 years, our industry has been a vital and vibrant part of Colorado's way of life. At COGA, our goal is to help ensure our industry thrives well into the future.

But we need your help.

Colorado's oil and natural gas industry was the target of overreaching legislation in 2019, and this year we have proactively engaged in many rulemakings at the state level to help ensure a balanced regulatory structure that protects our environment and allows for responsible production of our natural resources.

It's an effort that will take all of us, working together.

At COGA, we are tirelessly advocating for a more stable and predictable regulatory and political environment for our members. Through that advocacy we are committed to being a positive, credible, and proactive voice for industry, promoting respectful public dialogue, outreach and education, while pursuing an ambitious business plan to promote oil and gas interests across the state.

It is only with the ongoing financial support from our members that we are able to obtain results on behalf of industry. Your continued support will allow us to proactively engage in communities across the state, aggressively defend our legal rights to operate, maintain a high level of regulatory engagement, and be politically active in key areas of Colorado.

In particular, our **ongoing engagement and advocacy with state regulatory agencies is essential, as we continue to fight on your behalf for a balanced regulatory environment that protects our ability to operate in Colorado.** Given that, we are including a board-approved, 10-percent assessment of your 2021 membership dues so we can continue to fight these necessary battles. Due to the unprecedented nature of these activities this year, COGA also is offering members an opportunity to contribute an additional *voluntary* 5 percent membership assessment to ensure we can continue to fully advocate on behalf of our members. We may need to conduct an additional membership assessment at a later date, but companies that voluntarily contribute the extra 5 percent assessment **will not** be solicited. If you have any questions, please do not hesitate to reach out.

COGA is an investment in Colorado's energy future, and we take the responsibility of our charge and our mission seriously.

Sincerely,

A handwritten signature in black ink that reads "Dan Haley".

Dan Haley  
President & CEO  
Colorado Oil & Gas Association